Regulations of the streetfootballworld network

(reworked as of June 2016)

Preamble

Football has a unique power to change the world for good. Our goal is to unleash this power.

In 2002, streetfootballworld gGmbH was born with the ambition to connect community organisations from around the world that use football as a tool for good and to advocate for the recognition of football as a powerful force for social change. As a consequence, the streetfootballworld Network (the “Network”) was formed in April 2004 under the leadership of streetfootballworld gGmbH. From only nine founding members, the Network now brings together over 110 organisations in more than 65 countries across every continent. These local actors empower close to 1,200,000 young people every year, on a daily basis.

The first Regulations (at that time called statutes) of the Network were acknowledged in 2008 by the Network members on a provisional basis and were ratified by the first Network Assembly in July 2010. This restated version of the Regulations aims to take into account the developments of the Network, prepare the ground for the common future, and provide a reliable legal basis for the Network.

The Network aims to include organisations that cover a broad spectrum in terms of experience, organisational development stage, resources, geography and culture. With this wealth of insight, Network members and streetfootballworld gGmbH share a clear understanding of what is needed in order to effectively address the social challenges in communities around the world. Over the last decade, the Network members and streetfootballworld gGmbH have identified access to financial resources and effective partnerships as crucial to addressing all needs related to organisational capacity and programme quality.

The Network is based on mutual trust and respect. The Network members and streetfootballworld gGmbH are united in the belief that by sharing our experiences we can achieve more, be more effective, and have a bigger impact on both the global and the local level. We believe that an active network of a critical size is necessary to create awareness, increase opportunities and access to partners, and influence decision makers. All of streetfootballworld gGmbH’s network-related activities are focused on achieving this objective.
The Network aims to grow in quality and in quantity of its members in order reach our goal of empowering at least **2,000,000 young people every year by 2020**.

Based on its Theory of Change, developed in collaboration with the Network in 2014, streetfootballworld gGmbH acts as an architect, designing specific services and products that clearly benefit Network members; facilitating access to financial resources, infrastructural support, and knowledge exchange and increasing visibility. These products and services will be offered by streetfootballworld gGmbH to partners and clients from different sectors and may include organisations that are not Network members. streetfootballworld gGmbH ensures its sustainability and position in the field of football for good by offering and operating the Network.

streetfootballworld gGmbH believes that a strong network, where all actors clearly understand their position, makes an increased investment into the work of the Network members feasible. Stronger Network members will be able to empower more young people in the communities. This is how we work together to contribute to the positive overall impact of football for good.

As the Network is a learning, dynamic platform, these Regulations may be subject to revisions and amendments. streetfootballworld gGmbH, as operator of the Network, will ensure that any amendments to these Regulations are discussed with Network members before their adoption.

**Article 1 - Mission and principles of the Network**

streetfootballworld gGmbH's mission is to change the world through football. The method for achieving this is to bring together stakeholders who share the belief that football is an effective tool for social change. The Network, as a platform for organisations that use football as a tool to drive social change in their communities, is a crucial element of this mission.

In pursuance of its mission, streetfootballworld gGmbH ensures that the Network abides by the principles of mutual respect and recognition, international cooperation, sovereignty and non-interference into the rights of its members. It strictly opposes every form of discrimination for reasons of race, ethnicity, religion, political view, language, disability, sexual orientation, gender, or economic status.

The daily work of streetfootballworld gGmbH and the Network members focuses on young people—youth leadership is therefore one of our core principles. Along the same lines, child protection is an uncontestable responsibility of streetfootballworld gGmbH and every Network member. We promote practices that enable and value the full and equal involvement of girls/women and boys/men in every aspect of our work, be it at individual organisations or within the Network as such.
Article 2 - Network principles and operations

2.1. The Network

The Network is a platform provided by streetfootballworld gGmbH to the members in the Network. Network membership is open to all organisations meeting the membership criteria. The Network is also a set of services for its members; it is operated by streetfootballworld gGmbH, which is responsible for the implementation of the Network’s activities. streetfootballworld gGmbH was founded in 2002 and operates under German laws; it is legally registered in Berlin, Germany, with the status of a "gemeinnützige Gesellschaft mit beschränkter Haftung (gGmbH)" ("not-for-profit company limited"); it is managed by the streetfootballworld CEO.

streetfootballworld gGmbH coordinates the Network subject to the guiding principles and objectives described in the preamble.

The Network Board acts as a trusted advisor to streetfootballworld gGmbH and brings the perspective of the Network into the daily and strategic work of streetfootballworld gGmbH by representing the Network’s best interests regarding the organisation’s overall development, including partnerships and the development of the Network (as detailed in article 5).

2.2. Legal relations

The Network does not establish any form of civil law company ("Gesellschaft bürgerlichen Rechts") or any form of association ("Verein") among streetfootballworld gGmbH und the Network members. The Network does not create legal relations between the individual Network members. With regard to the Network, legal relations exist only between streetfootballworld gGmbH and each Network member as set out in these Regulations. Upon acceptance of Network membership, streetfootballworld gGmbH and Network members are subject to the rights and obligations set out in these Regulations.

2.3. streetfootballworld gGmbH responsibilities with regard to the Network

streetfootballworld gGmbH's responsibilities with regard to the Network include:

- continuously developing the Network to form an international network of organisations with the highest expertise in the field of football for good and provide a platform for exchange among Network members;
- serving as a knowledge centre in the field of football for good;
- further developing and disseminating the methodology of football3;
- building and protecting an international brand and the global reputation of the Network;
- sourcing and maintaining partnerships with governments, foundations, corporations, the football industry and individuals in order to offer services and products such as
programme support opportunities; infrastructure support; and local, regional or global exchanges and events to Network members;
- researching and developing products and services for and with Network members;
- actively advocating for the field of football for good with governments, corporations and the football industry;
- ensuring automatic eligibility for all Football for Hope activities (dependent on FIFA’s Football for Hope programme) to Network members: call for proposals, festival, forum, exchange programme;
- promoting Network members’ work externally and matching suitable Network members with potential partners;
- offering a global communication platform (website and social media) with individual profile space for each Network member and the opportunity to create content (posting announcements, blogs, resources, etc.);
- creating relevant communication material about the Network; and
- informing all Network members about new opportunities and potential for collaboration.

This portfolio is managed by streetfootballworld gGmbH and constitutes the basis of the services it offers to Network members. Services may vary over time according to available resources and capacities of streetfootballworld gGmbH (see also article 7).

Article 3 – Network membership

3.1. The Network is inclusive and open to new Network members. All Network members must be not-for-profit, non-governmental organisations that work in the field of football for good on an ongoing, regular, and sustainable basis. Membership (see article 3.2) is open to organisations fulfilling the membership criteria and accepting the Regulations of the Network. The Network is also open to organisations acting as affiliate members (see article 3.4).

streetfootballworld gGmbH decides upon admission of all potential members after consultation with the Network Board (see 3.6).

All members (regular and affiliate) spread the philosophy of the Network in their region and in professional contexts. With prior approval of streetfootballworld gGmbH, any member may represent the Network at official events, e.g. congresses, seminars, speeches, presentations.

3.2. Membership criteria for regular members

streetfootballworld gGmbH only accepts organisations wishing to become regular members that fulfil the following main criteria (please see Annex A for further details):
Obligatory criteria

- legally registered as a non-governmental, not-for-profit organisation;
- ongoing, regular, and sustainable programmes in the field of football for good. Football-based programmes are an integral part of the organisation and are directly implemented by the organisation (not a third party). Programmes must have been running for at least one year, and key programmes must be offered on at least a weekly basis for a minimum of 26 weeks per year. Football must be an integral part of the programmes and be clearly interlinked with the organisation’s activities and desired outcomes.
- social development as the primary aim of the organisation;
- non-discriminatory;
- selection of participants not based on football talent;
- politically and religiously independent;
- transparent organisational practices (accounting, governance, and administrative);
- commitment to networking and international cooperation;
- target group is primarily young people affected by social issues;
- child protection policy in place;
- willingness to take part in events that use the football3 methodology;
- integration of young people and active development of youth leadership in all levels of the organisation; and
- primary aim is to address social issues in one or more of the following fields:
  - Education
  - Employability
  - Environment
  - Gender equality
  - Health
  - Peacebuilding
  - Social inclusion
  - Youth leadership.

Additionally, all members must strive for

- active participation of local community; and
- women and girls playing active roles at all levels of the organisation.

Interested organisations will be assessed by streetfootballworld gGmbH with consultation of the Network Board based on qualitative criteria regarding their organisational strength and programme quality.

Please see Annex A for explanations and details.
3.3. Regular member responsibilities

For an effective network, every Network member has the following responsibilities vis-à-vis streetfootballworld gGmbH as operator of the Network:

- actively seek networking opportunities with other members, and be open and willing to share knowledge and expertise;
- keep own member profile on www.streetfootballworld.org up to date, with annual reviews as the minimum requirement;
- build and protect the international brand and the global reputation of the Network;
- promote its Network membership, including featuring the membership logo on own publications and website;
- support the growth of the Network by recommending new members and providing input on the evaluation of membership candidates;
- provide tailored information on individual programmes and projects to support streetfootballworld gGmbH's sales and marketing efforts in cases relevant to the member;
- stay connected with the Network's communication platform and promote the Network on social media (own channels and streetfootballworld gGmbH's channels);
- participate in and provide information for annual member assessments;
- participate in online questionnaires and opinion polls created by streetfootballworld gGmbH and/or partners; and
- where possible, participate in local, regional and global events and products.

These responsibilities are not only a requirement for ongoing membership but are also necessary in order to be entitled to any of the abovementioned services offered by streetfootballworld gGmbH through the Network.

3.4. Affiliate membership

Organisations are eligible for affiliate membership if they do not fulfill all criteria listed in article 3.2 of the Regulations but are nevertheless active in the field of football for good and can enhance the work of streetfootballworld gGmbH and regular Network members. Rather than implementing their own football-based programmes, affiliate organisations focus on providing meaningful services to the Network and/or its members. By participating in affiliate member programmes and offers, the Network provides affiliate members with a voice and a stake in the field of football for good and helps them improve and expand their services.

Affiliate members may not account for more than 20% of all members of the Network.
Network affiliates must meet the following criteria:

- legally registered as a non-governmental, not-for-profit organisation;
- politically and religiously independent;
- active in the field of football for good on a national, regional or international level on a regular basis. Football-based programmes are of core importance within the organisation;
- commitment to the Network’s mission and vision;
- proven commitment to provide meaningful services to Network members or the Network as a whole, with the desire to expand this support;
- social development as the primary aim of the organisation;
- non-discriminatory;
- transparent organisational practices (accounting, governance, and administrative);
- commitment to networking and international cooperation; and
- effective monitoring and evaluation practices.

Interested organisations will also be assessed based on qualitative criteria regarding their organisational strength and programme quality.

Affiliate members have access to the same portfolio of services offered by streetfootballworld gGmbH through the Network and are subject to the same responsibilities as regular Network members, with the following differences:

**Services by streetfootballworld gGmbH**

- access to opportunities to participate in upcoming calls for proposals coordinated by streetfootballworld gGmbH: Affiliate members are encouraged to apply in partnership with a Network member (if applying alone, there must be a clear focus on football for good in a region and/or a topic that is relevant to the Network); and
- eligibility for the Network Board: Only one affiliate member may serve on the Network Board per term.

**Affiliate member responsibilities**

- engage with Network members and endeavour to provide relevant services to at least one Network member per year, with a view towards expanding this support both in terms of number of members and geographic spread

**3.5. Admission, resignation and removal of members**

Organisations that satisfy the abovementioned criteria may become regular or affiliated members of the Network on the basis of an application and evaluation process, conducted by streetfootballworld gGmbH and including consultation with (i) the Network Board and (ii) existing Network members, if deemed reasonable by streetfootballworld gGmbH.
The final decision for or against membership is taken by streetfootballworld gGmbH. Upon official acceptance of the Regulations, the candidate will become a member of the Network.

Any member may resign by written notice to streetfootballworld gGmbH.

Any member may be removed or suspended by streetfootballworld gGmbH after consultation of the Network Board at any time for failure to maintain the standards and criteria for admission and continuing membership, for nonfulfillment of the Regulations, or for violations of the basic principles of the Regulations.

streetfootballworld gGmbH aims to increase the membership of the Network in a sustainable and balanced manner. In the event of a country or region receiving too many applications for new membership, streetfootballworld gGmbH reserves the right to place a moratorium on accepting new members from the designated country or region.

**Article 4 - Network Assembly**

4.1. streetfootballworld gGmbH recognises that face-to-face meetings are an important and essential means of exchanging knowledge and experience and promoting the Network's objective. streetfootballworld gGmbH therefore organises biannual assemblies in conference format (the "Network Assembly") to which all existing Network members are invited. The assembly is a platform for mutual information exchange and discussion. streetfootballworld gGmbH reserves the right to organise Network Assemblies within a shorter time frame at its discretion and to cancel an assembly for valid reasons. Upon request of the Network Board or more than half of the Network members streetfootballworld gGmbH will consider organising an Network Assembly outside of the regular schedule.

4.2. Agenda items of Network Assemblies usually include:

- proposal of candidates for Network Board;
- presentation of the work of the Network Board in the previous term;
- presentation by management of streetfootballworld gGmbH; and
- discussion on the projects and operations of streetfootballworld gGmbH and the Network.

4.3. Each member will be invited to send one delegate to participate in Network Assemblies. As a rule, this delegate is its highest ranking officer or his/her designee.

4.4. Upon request by streetfootballworld gGmbH the Network Board advises on and supports with preparing and running Network Assemblies. streetfootballworld gGmbH appoints one of the members of the Network Board to chair the Network Assembly.
4.5. Network members are invited to propose topics for each Network Assembly. Proposals are submitted to streetfootballworld gGmbH in writing with detailed information on the proposed topic. streetfootballworld gGmbH will try to include relevant proposed topics in the next Network Assembly as long as they are submitted at least one month prior to an assembly. Otherwise streetfootballworld gGmbH will decide whether to include the topic in the agenda of the next Network Assembly.

4.6. Minutes of each Network Assembly are prepared by streetfootballworld gGmbH and circulated among the Network members in due course.

4.7. After consulting with the Network Board, streetfootballworld gGmbH may allow observers to attend assemblies.

Article 5 - Network Board

5.1. Role of the Network Board

Exchange of knowledge and experiences within the Network is a key objective of the Network. To enable such exchange in the period between Network Assemblies, streetfootballworld gGmbH maintains a Network Board. The Network Board is a trusted advisor to streetfootballworld gGmbH that brings the Network’s perspective into the daily and strategic work of streetfootballworld gGmbH by representing the Network’s best interests regarding the Network’s overall development, including partnerships. streetfootballworld gGmbH shares the knowledge and experience that is relevant for Network members with the Network Board.

5.2. The Network Board composition

The Network Board consists of

- the CEO of streetfootballworld gGmbH;
- one employee or manager of streetfootballworld gGmbH who was assigned the function of Network Director; and
- five representatives of Network members proposed by the Network Assembly and appointed by streetfootballworld gGmbH.

5.3. The Network Board’s function

The Network Board:

- consults and gives input on the financial and administrative affairs of streetfootballworld gGmbH including all strategy plans, budgets and reports;
- regularly consults on and gives input into potential and existing partnerships;
- listens to Network members’ issues and voices these towards streetfootballworld gGmbH;
- consults on granting/denying Network membership, including expelling/suspending members when necessary;
- acts as mediator in case of conflicts between Network members and streetfootballworld gGmbH; and
- presents the Network at public events upon request by streetfootballworld gGmbH.

5.4. Selection of Network Board members

The representatives of Network members in the Network Board are elected by Network members and appointed by the streetfootballworld gGmbH from candidates proposed by the Network members during a Network Assembly. All members of the Network have the right to propose one or more Network members as candidates and/or to declare their own candidature for the Network Board. Affiliate members can also be candidates for a seat in the Network Board, with no more than one affiliate member per term.

Only regular and affiliate Network members are eligible to be nominated as candidates for the Network Board members. Selected organisations nominate a representative and a deputy (representing both genders) to represent them at Network Board meetings within two weeks after their appointment.

To ensure a regional balance streetfootballworld gGmbH appoints no more than two candidates of the same region (Africa, Asia, North America, Latin America, Europe) to the Network Board at the same time; at least three of the five regions are represented in the Network Board at all times.

5.5. The five representatives of Network members within the Network Board are appointed by streetfootballworld gGmbH for a two-year period unless reasons exist to appoint representatives for shorter periods.

Should the Network be unable to meet at a Network Assembly before the expiration of the normal term of the Network Board, the Board remains in office until the next Network Assembly is held. The term will then be automatically extended until the next Network Assembly. No representative will be appointed for more than two consecutive full two-year terms of office. streetfootballworld gGmbH aims to ensure that no more than three representatives are replaced at once.

5.6. The Network Board votes for a spokesperson to represent the Network and Network Board at the request of streetfootballworld gGmbH.

5.7. The spokesperson and the other members of the Network Board endeavour to present and represent the Network upon request of streetfootballworld gGmbH on all appropriate occasions, e.g. congresses or seminars.

Please see Annex B for further details and procedures of the Network Board.
Article 6 - Liability of streetfootballworld gGmbH

6.1. streetfootballworld gGmbH is liable without limitation for damages resulting from injury to life, limb or health which occur due to a breach of duty by streetfootballworld gGmbH or one of its legal representatives or vicarious agents. streetfootballworld gGmbH is also liable without limitation for damages owing to a lack of a characteristic warranted by streetfootballworld gGmbH or due to malicious conduct by streetfootballworld gGmbH. In addition, streetfootballworld gGmbH is liable without limitation for damages due to intent or gross negligence by streetfootballworld gGmbH or one of its legal representatives or vicarious agents.

6.2. Apart from the cases set out in article 6.1., streetfootballworld gGmbH's liability is limited to typical foreseeable contractual damages in the event of a breach of any of its cardinal contractual duties due to slight negligence. Cardinal contractual duties are an abstract description of those obligations whose fulfilment is indispensable for the proper implementation of an agreement and on whose fulfilment the contracting parties can usually rely. Any other liability on the part of streetfootballworld gGmbH is excluded.

Article 7 - Amendments to the Regulations

streetfootballworld gGmbH reserves the right to modify the Regulations and the services offered through the Network at any time unless this is unreasonable for the members. These Regulations may be amended after consultation with the Network Board. All Network members will be informed about the planned changes in advance so that they have the opportunity to express their feedback prior to the amendment.

In particular, streetfootballworld gGmbH reserves the right to modify the Regulations and/or the services offered through the Network

- if the modification is only beneficial to Network members;
- if the modification is of a purely technical or process-related nature without any material impact for Network members;
- to the extent that streetfootballworld gGmbH is obliged to ensure the Regulations or services offered comply with legislation incumbent thereon, particularly in the event of a change to said legislation;
- to the extent that streetfootballworld gGmbH is therefore deemed to have complied with a legal judgement or decision by the authorities; or
- to the extent that streetfootballworld gGmbH introduces supplementary, completely new services or service components requiring a service description in the Regulations, unless this has a detrimental impact on the use relationship to date.

All Network members as well as the Network Board have the right to suggest amendments to the Regulations.
Article 8 - Governing law

The contractual relationship between streetfootballworld gGmbH and each Network member in relation to the Network is stipulated in these Regulations and governed by German law, excluding international private law and the provisions of the United Nations Convention on Contracts for the International Sale of Goods that have been adopted by German law.
ANNEX A: Membership criteria detailed

**Obligatory criteria:**

- Legally registered as a non-governmental, not-for-profit organisation

Only organisations that are legally registered as not-for-profit, non-governmental organisations (or the local equivalent) in their country of origin or in the country in which they operate can become Network members.

Government programmes or governmental sub-agencies are not eligible for Network membership, nor are organisations whose only funding partner is a government or a political party or whose staff is entirely paid by government/political party funds.

- Ongoing, regular, and sustainable programmes in the field of football for good; football-based programmes are an integral part of the organization and are directly implemented by the organisation (not a third party).

Programmes must have been running for at least one year, and key programmes must be offered on at least a weekly basis for a minimum of 26 weeks per year. Football must be an integral part of the programmes and be clearly interlinked with the organisation’s activities and desired outcomes. Organisations that focus exclusively on organising events are not eligible for regular membership, but may be eligible for affiliate membership.

- Non-discriminatory

Only organisations that include participants irrespective of their race, ethnicity, religion, political views, language, disability, sexual orientation and gender can become Network members. Organisations that discriminate or exclude on the basis of any of these criteria are not eligible for membership.

- Selection of participants not based on football talent

Organisations whose mission is to improve the football skills of the beneficiaries or who select their target group based on football skills are not eligible for membership.

- Politically and religiously independent

Network members cannot use their activities or facilities to promote the policies of a particular political party, and cannot exclude participants or staff members based on political views.

If an executive-level representative of an existing member organisation assumes a political position in the government or in a party (e.g. mayor, parliamentarian, minister, etc.), he or she must retire from his or her position in the member organisation for the time of his or her mandate. If he or she refuses to retire, the Network Board will consider excluding the organisation from the Network.
Network members must not exclude participants from their programmes due to religion, or grant access to their programmes only to participants belonging to a particular religion.

Organisations that evangelise/proselytise or that offer programmes with religious content are not eligible for Network membership.

Organisations whose only funding partner is a church or religious group or whose staff is in its majority paid by such funds are not eligible for Network membership.

- Transparent organisational practices (accounting, governance, and administration)

Network members are committed to operating transparently. Network members adhere to the principles of good governance, including respect for the rule of law, fairness and equality in dealing with participants, clear and applicable regulations, and high standards of ethical behavior. All members are asked to share externally audited accounts with streetfootballworld gGmbH.

- Commitment to networking and international cooperation

An important prerequisite of being part of the Network is commitment and dedicated capacity to the Network. streetfootballworld gGmbH and the Network members actively share knowledge and seek partnerships on all levels, including with fellow members, corporations, government institutions and non-governmental organisations on local, regional and international levels in order to create synergies and share experiences, expertise and resources, thus achieving a greater impact in communities.

- Target group is primarily young people affected by social issues

Network members use football as a tool to support disadvantaged people. Their main target group is children and young people, who are often disproportionately affected by social issues in their communities.

- Child protection policy in place

Network members work with children, adolescents and young adults who have often been exposed to abuse of various kinds or are in danger of being abused. It is thus crucial to be able to address topics linked to abuse in a sensible and sensitive way, through policies and tools and by assigning a designated person within the organisation to supervise their implementation. In collaboration with expert partners, streetfootballworld gGmbH has created a child protection policy which can serve as a template for organisations that still need to develop their own.

- Willingness to take part in events that use the football3 methodology

football3 is a unique way of playing football that is changing lives across the world. It is based on the principle that the basic values of fair play, gender equality, teamwork and respect are just as important as football skill. The specific methodology is used in various applications by a majority of Network members in their programmes; it is also standard at all football events organised by streetfootballworld gGmbH.
Integration of young people and active development of youth leadership at all levels of the organisation

Young people are essential resources for social organisations and must be empowered to take on important roles and responsibilities in the future. Young people must be entrusted with responsibility within the organisation and at the programmatic level in order to develop their skills and self-confidence and uncover their full potential. Many Network members are experts in building leadership skills in young people within their organisations.

The primary aim is to address social issues in one or more of the following fields:

- Education
- Employability
- Environment
- Gender equality
- Health
- Peacebuilding
- Social inclusion
- Youth leadership

Football must be clearly linked to the activities addressing such issues; participants should not be able to participate solely in football activities.

Additionally, all members must strive for

- Active participation of the local community

Network members know that social change happens locally, and that the main beneficiaries of their activities must be actively involved in designing, implementing and evaluating programmes. It is therefore important to develop mechanisms to integrate community members in an organisation’s daily operations and strategic planning. This also transforms the served communities or target groups into active stakeholders of the delivered programmes who play a direct role in all stages of development.

- Women and girls playing active roles at all levels of the organisation

Gender equality is an underlying principle in all the activities of streetfootballworld gGmbH and Network members. All discrimination based on gender must be prevented, addressed and eliminated. Equal opportunities must be provided for girls and boys alike in running programmes, and equal access for women to the management and decision-making structures of their organisations must be provided.

- Effective monitoring and evaluation of activities
Network members are learning organisations that strive to improve their programmes and increase their impact. Regular monitoring and evaluation of activities and outcomes must therefore be an important part of Network members’ operations.

**Qualitative criteria**

Applicants will also be assessed on

**Organisational strength**

streetfootballworld gGmbH assesses organisational strength and sustainability at the time of application, as well as on an ongoing basis once an organisation is accepted into the Network. The assessment is based on several criteria, including

- Annual turnover
- Financial stability and growth
- Years in existence
- Diversity of income streams
- Infrastructure in place
- Clear governance structure and management processes in place, including manuals/curricula or other documentation
- Staff structure

**Programme quality**

streetfootballworld gGmbH assesses programme quality at the time of application, as well as on an ongoing basis once an organisation is accepted into the network. The assessment is based on several criteria, including

- Programme content
  - Clear link between intended objectives and activities
  - Strategic plan or work plan in place
  - Ratio of programme implementers (coaches, staff, volunteers) to beneficiaries
  - Integration of football into social development activities
  - Quality of programme material being used
  - Inclusive approach
- Programme impact
  - Potential or proven impact of programmes on participants, based on external or internal monitoring and evaluation data, case studies, etc.
- Programme reach
- Replicability/scalability
streetfootballworld Network Board procedures

- The Network Board meets for a full board meeting at least once a year in person to discuss the current situation of the Network as well as to provide advice regarding the partnerships and financial and administrative affairs of streetfootballworld gGmbH. In between, smaller virtual meetings take place regularly.

All Network members and streetfootballworld gGmbH have the right to propose items for Network Board meetings. Proposals must be submitted in writing to any member of the Network Board.

- The following items usually appear on the agenda of each Network Board meeting:
  - Approval of the agenda
  - Approval of the report of the previous Network Board meeting
  - Report from the Network director and the CEO of streetfootballworld gGmbH
  - Discussion on particular working projects

- A report comprising the proceedings of the meeting and the essential contents will be completed and sent to all Network members no later than one month after the meeting. If there are no objections within one month after the report is shared, the report will be used as a working document until it is ratified at the following Network Board meeting. The report is the responsibility of the Network director.

Observers may attend meetings with the agreement of streetfootballworld gGmbH after consultation with the Network Board.

- The Network Board appoints its spokesperson internally from the five Network member representatives.
  - The spokesperson represents the Network Board vis-à-vis streetfootballworld gGmbH. He or she endeavours to represent the Network Board at occasions such as regional and global network events and public seminars and conferences upon request by streetfootballworld gGmbH.
  - The function of the spokesperson rotates among appointed board members after one year in office.

- All Network members have the right to call upon the Network Board to resolve conflicts between streetfootballworld gGmbH and Network members. In these cases, the Network Board offers neutral and objective advice on how to resolve the conflict.